

# The Role an EMPI System Plays in Population Health Efforts

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*IMT – December 4 2019*

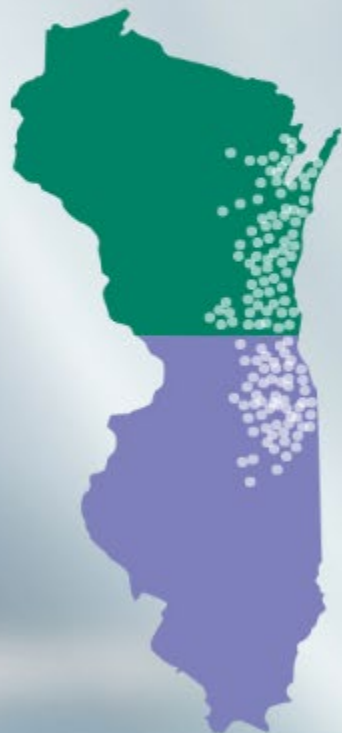
# Presentation Overview

- ❑ Who We Are
  - ✓ Advocate Aurora Health Care (AAH)
  - ✓ Advocate Physician Partners (APP)
    - Population Health Key Programs Using the EMPI Solution
- ❑ EMPI – Healthcare Primer and AAH Model
- ❑ Improvements
- ❑ Questions

# THIS IS transformation

## Advocate Aurora Health

By the numbers



**\$11.7B**  
TOTAL  
REVENUE

**5.2%**  
OPERATING  
MARGIN

  
**70,000**  
EMPLOYEES

**\$16.7B**  
TOTAL  
ASSETS

**270**  
DAYS CASH  
ON HAND

**15.9%**  
EBDIT %

  
**3,300+**  
EMPLOYED  
PHYSICIANS



**27**  
HOSPITALS



**500** OUTPATIENT  
LOCATIONS  
**100** RETAIL  
CLINICS



**2.7M**  
UNIQUE  
PATIENTS



**Nearly \$2B**  
COMMUNITY  
BENEFITS IN 2016

TOMORROW STARTS TODAY.

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 Advocate Physician Partners

# Advocate Physician Partners (APP)

- Enterprise Population Health division is the 9<sup>th</sup> largest not-for profit integrated health system in the United States
- We bring together our Illinois physicians, hospitals and a post-acute network committed to improving health care quality, safety, and outcomes
- National leader in population health and nationally recognized for our clinical integration (CI) program
- APP is the managed care and contracting division of Advocate Aurora Health
- Physician Hospital Organization (PHO) – Risk and Shared Savings managed care contracts



# Pluralistic Physician Approach

Active physicians on medical staffs (6,300)

## Clinically Integrated Network

Total APP physicians  
25% PCPs – 75% specialists  
5,000

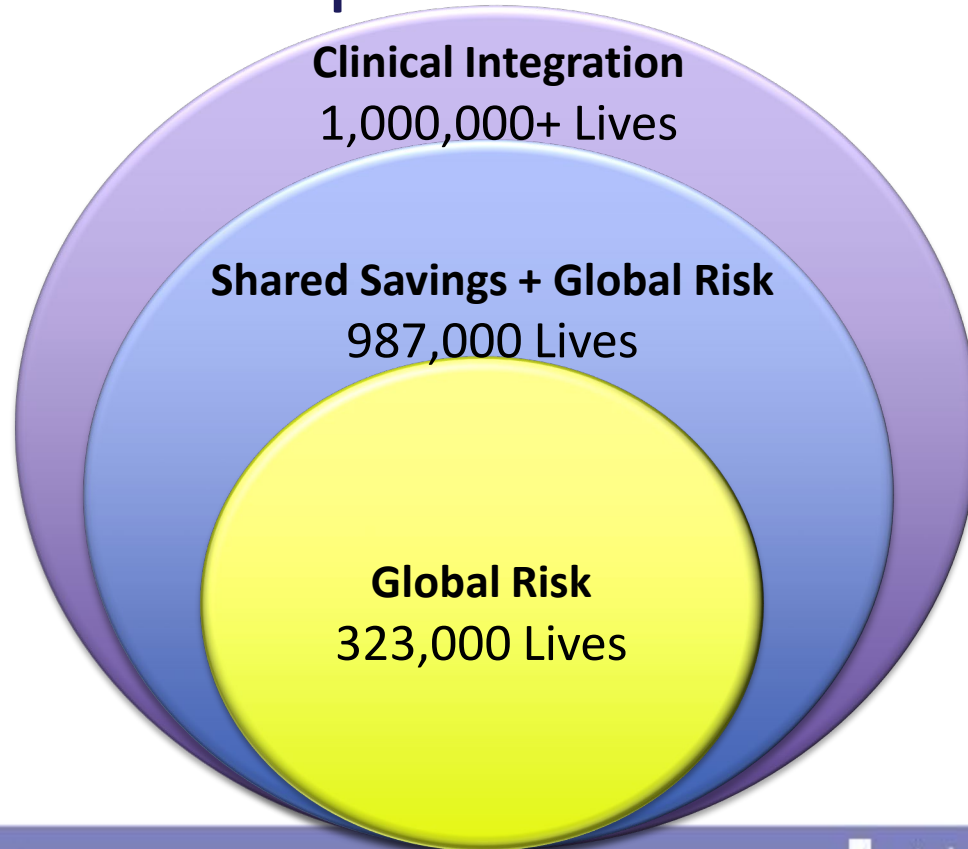
### Employed/affiliated

Advocate Medical Group  
**1,500 (30%)**

Aligned APP  
Independent  
**3,500 (70%)**

**Independent non-APP**  
**1,300**

# AdvocateCare<sup>®</sup> Population



# Quick Stats

**61M**

MSSP savings  
**3.9%** better than  
benchmark

**97%**

MSSP quality score

**1M**

Patients in CI Program

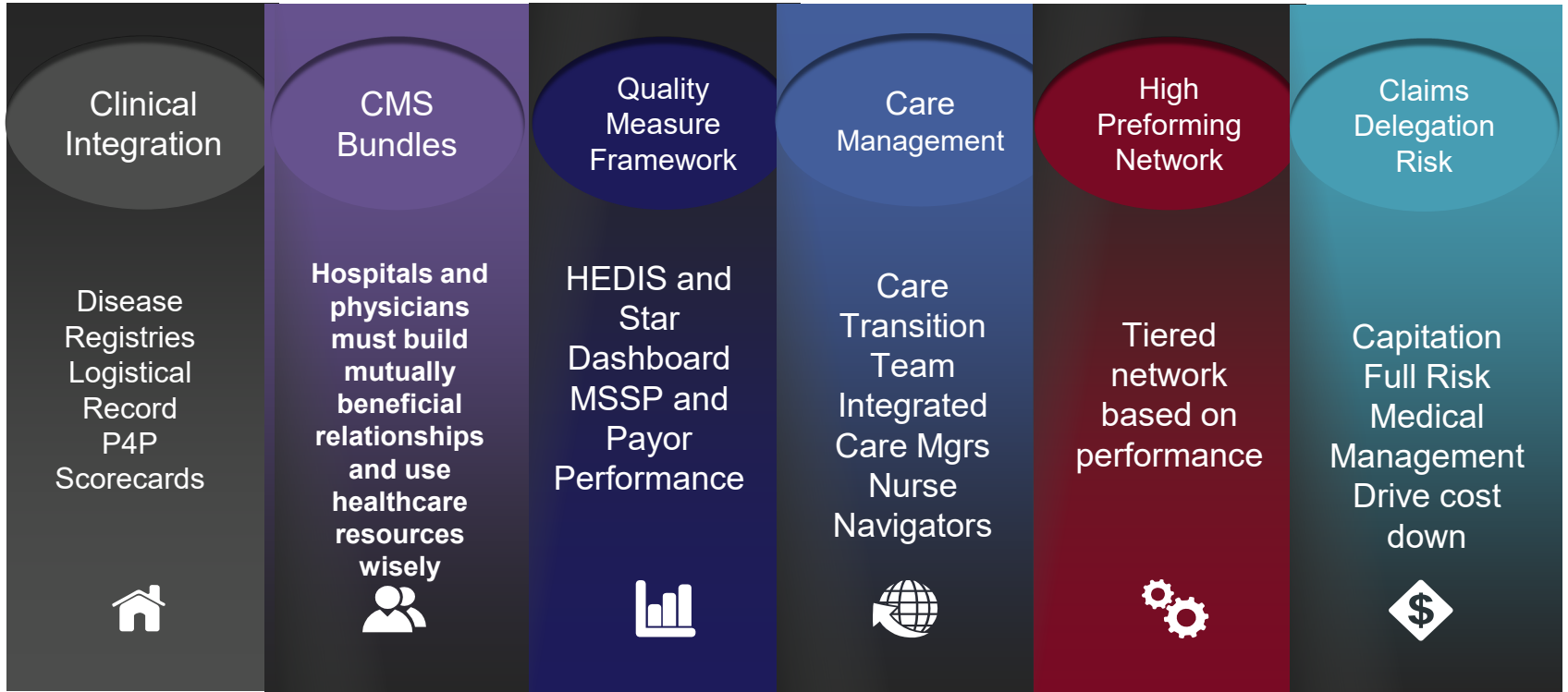
**2K**

Patients referred  
to community resources  
Via SDOH programs

**30%**

Decrease in readmission  
due to post discharge  
follow-up

# Key Programs





# Population Health Platform: Cerner HealthIntent

## HealthIntent at APP\_IL

### Aggregate and normalize

### Create & apply intelligence

### Act & measure

EMR
1. Cerner Millennium
2. Allscripts
3. eClinicalWorks
4. Midwest Heart
5. Meditech
6. Epic
7. CIRRS
Payer/Claims
1. Allegra Claims
2. Magellan
3. Blue Cross Blue Shield
4. Humana
5. United Health Care
6. MSSP & Medicaid
7. Anthem
Other
1. ACL Lab
2. Federated EMPI
3. Walgreens
4. GE Referrals
5. Truven / Premier
6. Press Ganey



**4.5M total lives**

At-risk Populations
• 2.2M at-risk in IL



#### HealthRegistries 2.2M lives

1. Asthma
2. COPD
3. CHF
4. Controlling High Blood Pressure
5. Diabetes
6. Depression
7. IVD/CAD
8. Adolescent Immunizations
9. Childhood Immunizations
10. Adult Wellness
11. Annual Visit over 65
12. Cancer Screening
13. Depression Screening & follow up
14. Designated Decision Maker
15. Early childhood wellness
16. Follow up Care for ADHD
17. Influenza
18. Maternal Depression
19. Pediatric Wellness
20. Tobacco Use
21. Access to Primary Care
22. Maternity
23. Back Pain
24. Communication
25. External Measures

#### HealthAnalytics

- EDW & reporting
- HEDIS, Stars & ACO
- HCC

#### HealthCare

- 6 identification algorithms

**Federated Model using IBM MDM**



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# EMPI – Healthcare Primer and AAH Model

# EMPI Identified Risks

## Same Source Duplicates

- Patients may suffer medical errors due to missing health information in their records.
- Patient matching issues resulting in duplicates cost hospitals and health care organizations an average of \$1,000 to \$2,000 per duplicate.

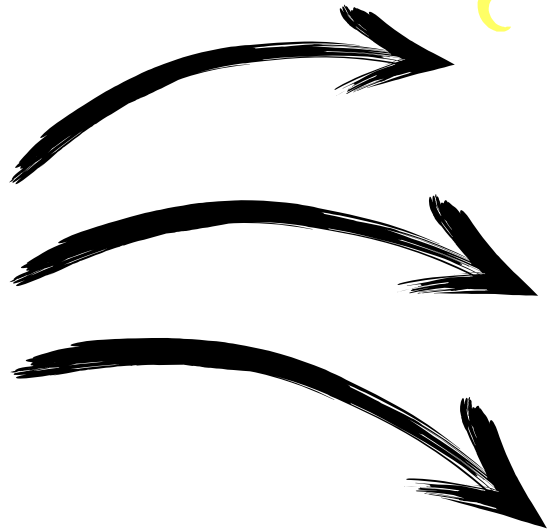
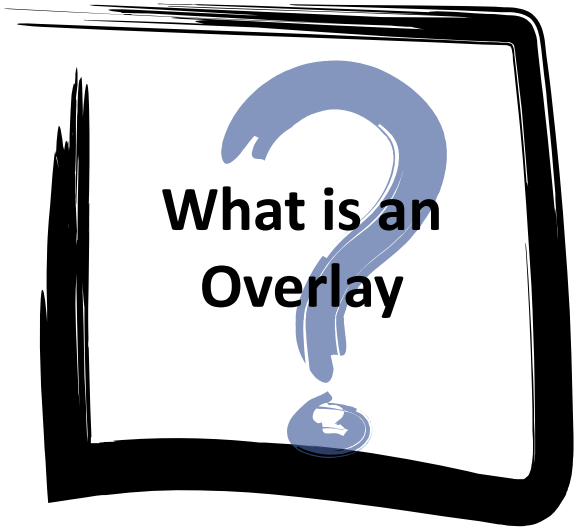
## Overlays

- Overlays that co-mingle multiple patients' records may cause medical errors or death.
- HIPAA violations.
- Costly to the organization if a medical error or death occurs.

## WHY?

- **Multiple name variations**
- **Data entry errors**
- **Systemic issues**
- **Lack of data standardization processes.**

A typo or absence of a single digit in one's birth date, address, phone or social security number only compounds the issue. Patients move, marry, divorce and visit multiple providers in their community where new records are created and the potential for duplicates and overlays grows.



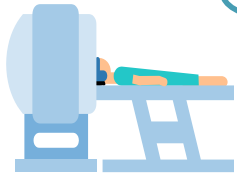
**Same MRN**

**TWO  
different  
people**

**Co-mingled  
clinical  
information**



*See scenario on next slide*



1 March 16, 2017

James Miller  
MRN:4545

- Allergies: Penicillin, Imaging dye contrast
- Problems: History of brain tumor, high BP, Diabetic

3



Error occurred

January 12, 2018

James Miller  
MRN:4451

- Allergies: None
- Problems: Broken Leg

Jeff Miller  
MRN:4451

- Allergies: None
- Problems: Broken Leg

2 May 1, 2017

Jeff Miller  
MRN:4451

- Allergies: None
- Problems: Broken Leg



### What could happen

4

February 13, 2018

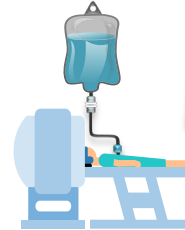
James Miller Calls 911  
Found unconscious at home alone



James Miller  
MRN:4451

- Allergies: None
- Problems: Broken Leg

Emergency MRI with Contrast

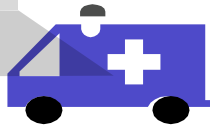


No record of any allergies in chart

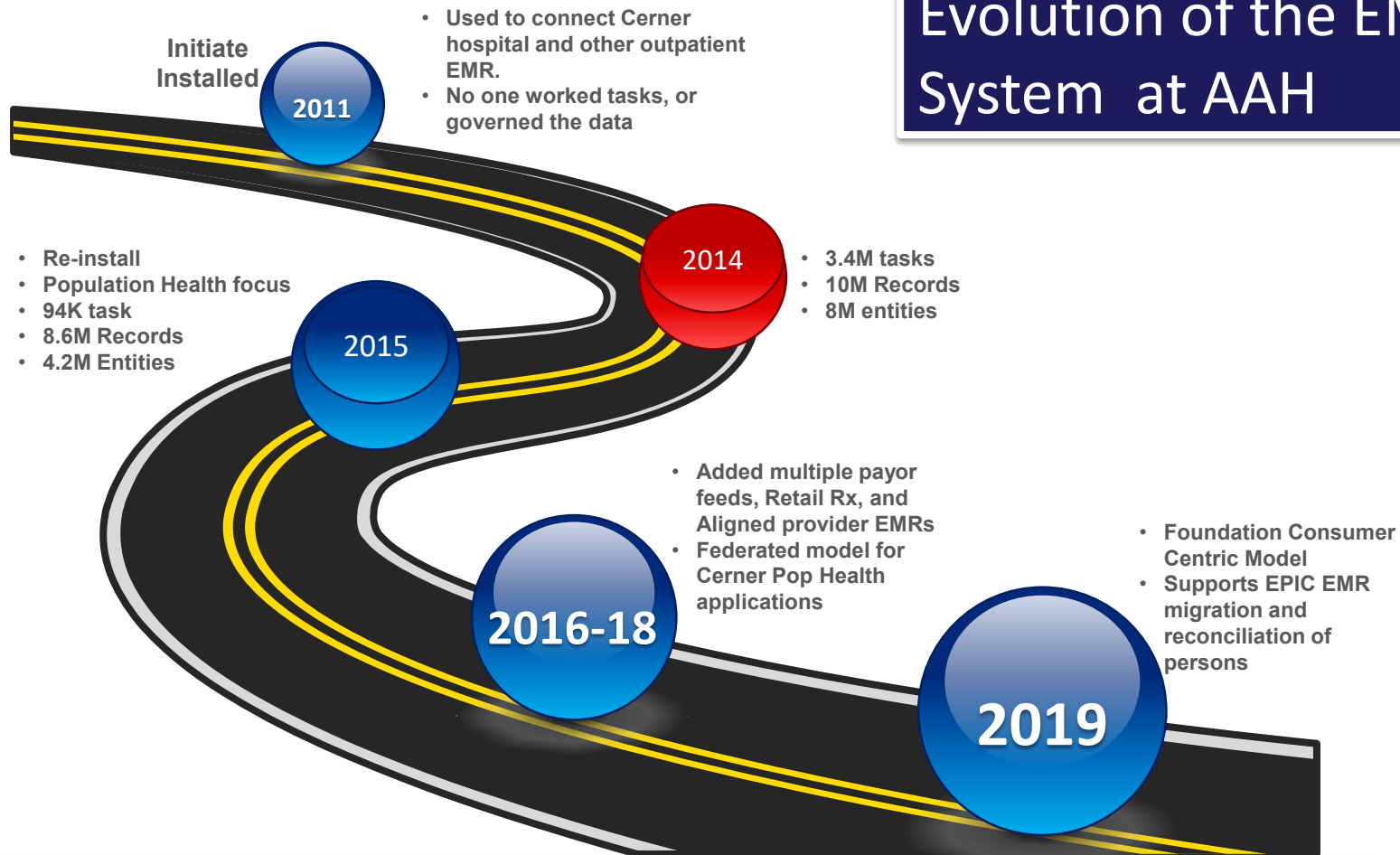
Patient Safety Medical Emergency



HOSPITAL



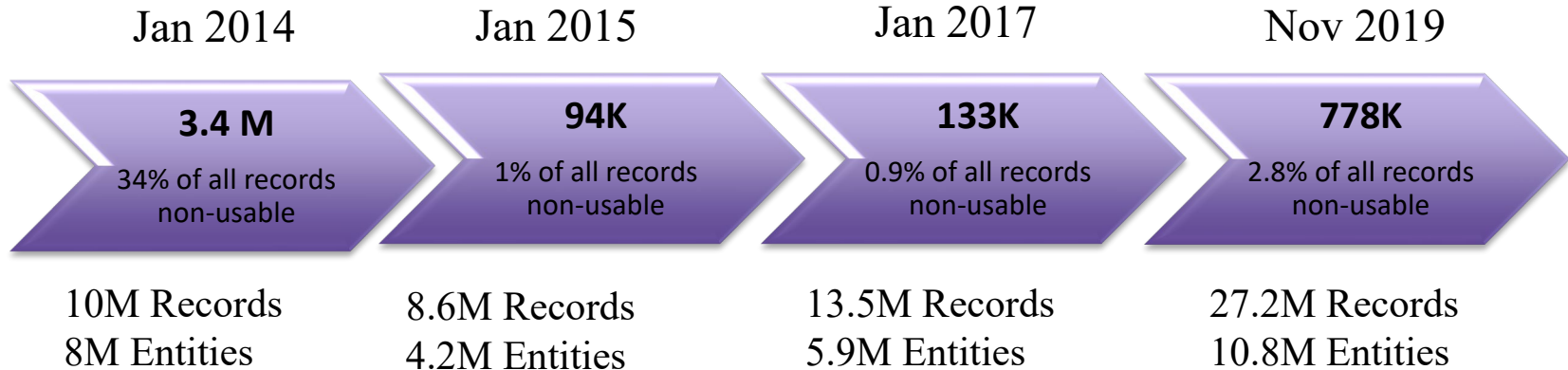
# Evolution of the EMPI System at AAH



# AAH EMPI Vision Statement

- The EMPI is the system that is used for patient identity at an enterprise level to link together internal and external data. This tool is the safety net for the entire enterprise and is a key control to monitor source system, beyond their normal workflows.
- The linkage data that is managed by the EMPI is continuously utilized for enterprise population health, enterprise analytics, data integration projects, and any solution requiring single source records.

# AAH Statistics





# AAH EMPI Solution

## Use Case Examples

### Sources

Legacy Ambulatory EMRs  
4+ 250 aligned

Legacy Hospital EMRs  
12

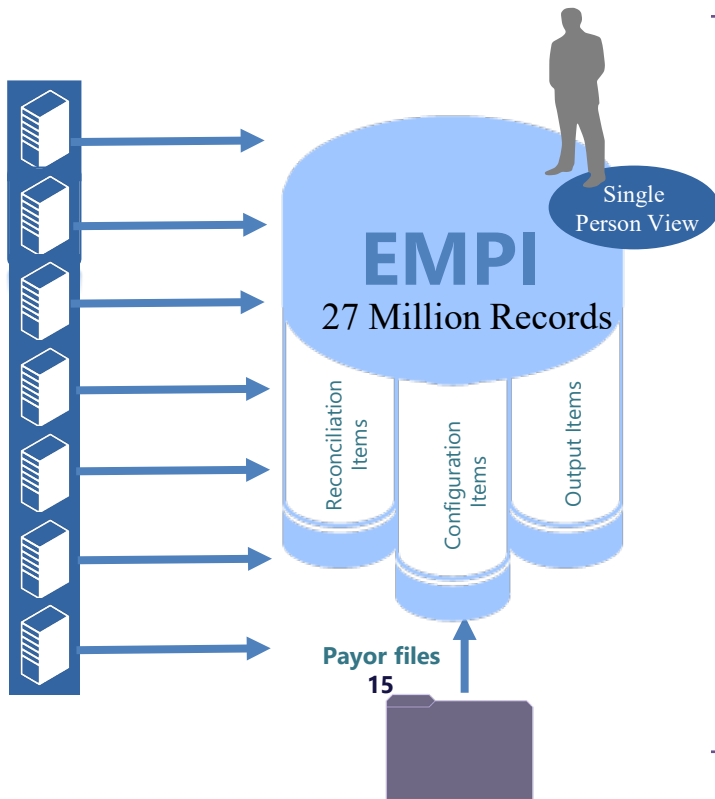
Legacy HH EMR  
7

Lab EMR  
3

Rx Pharmacy EMRs  
1

EPIC EMR  
1

Care Management  
1



- **Population Health single patient identifier for HealthIntent**
  - Registry
  - Care Management
  - Utilization Management
- **EPIC Migration**
  - EMPI used to reconcile thousands of records
- **RME Processing in EPIC**
  - Matches Payor data to EPIC identities
- **Enterprise Population Reporting**
  - Single identifier across populations for targets
  - HCC reporting
- **EPIC Identity Management**
  - Overlay detection
  - Duplicate identification
- **MSSP Identification in EMR**
  - Workflow for SNF 3 day waiver
- **ACO Identification in EMR**
  - Workflow for Inpatient and ER notification
- **NOWPOW**
  - Social Determinants of Health Tool – Requirement to have a single identifier for all payor and EMR records
- **New Partnerships**
  - Ability to easily link people together across new systems
- **Imaging Archive Solutions**
  - 65 legacy systems combined into a single solution

# Improvements Made

- Created a data steward team to manage tasks and reconcile data
- Senior leadership governance council created
- Formalized onboarded standard operating procedure
- Fixed interface issues going into the EMPI system (messages were not being translated correctly)
- Third party call out to verify address and write back update (reference data)
- Created custom reporting packages
- Created P&P and workflows within and across the enterprise

# Capability Comparison EMPI VS MPI

CAPABILITIES	EMPI/MDM	EMR/MPI
<b>Matching</b>		
Probabilistic Matching	✓	✗
Deterministic Matching	✓	✓
Phonetic Algorithms	✓	✗
Nickname/Aliases	✓	✗
Duplication Detection	✓	✓
Overlay Detection	✓	✗
False Positive Filters	✓	✗
<b>Data Remediation/Tools</b>		
Task Assignment/Workflows	✓	✓
Full Audit History	✓	✓
Fuzzy Searches	✓	🟡
Data Quality Framework	✓	🟡
<b>Business Needs</b>		
Performance	🟡	🟡
Data Quality	✓	🟡
Accuracy	✓	🟡
Source Agnostic	✓	✗

# Questions



**100 TOP HOSPITALS**



More than  
**\$692M**  
community benefit  
(2016)



Chicago Tribune



BECKER'S  
**Hospital CFO Report**

Best Places to Work 2017  
*A workplace analysis and competition*



Modern Healthcare  
**BEST PLACES TO WORK 2017**



HealthCare's  
**most wired**  
WINNER 2017



\$60.6 in taxpayer savings

52 Great Health Systems



DiversityInc  
**2017 TOP 12**  
HOSPITALS AND HEALTH SYSTEMS

